

OneFinance Strategic Initiative

EXECUTIVE SUMMARY

One Finance North Star

To enable Yale's mission, simplify and standardize financial services in order to make life easier where everyone has a role in building a strong culture of financial integrity, insight and stewardship of Yale resources.

PROGRAM GOALS

- ☐ Connecting: Build a more unified finance function campus-wide
- ☐ **Simplifying:** Simplify and standardize financial processes, supported by better reporting and analytics
- ☐ Monitoring: Implement central monitoring (data, site visits) for quality and controls
- ☐ **Training:** Train and develop financial professionals campus-wide
- ☐ Culture: Strengthen a culture of integrity and accountability among faculty and staff

KEY DELIVERABLES

Risk Assessment

of processes to inform priorities

Standard Operating Procedures (SOPs)

Streamlined, more effective, efficient

Reporting & Analytics

Improved access to data, insights

Compliance Monitoring

Fraud detection, quality assurance

Financial Training Program

Why, How, What - Hard and Soft

Operating Model

Connected, clear, aligned roles, structure

Stronger Culture

Service, Integrity, Insight, Compliance

BENEFITS

- ☐ Enhances institutional reputation
- quality talent
- accountable
- ☐ Facilitates your work; reduces barriers to achieve your expectations; informs your decisions
- ☐ Positively impacts your ability to do research, financial management
- ☐ Protects and supports you in how you get your job done and in doing the right thing; a positive work environment

☐ Strengthen ability to attract and recruit high

☐ Improves financial stewardship and compliance

☐ Establishes expectations to hold people

educate and provide service and confidence in

Sharmell Williams Process

> Improvement & **Enablement** Jov Ebanks-Frederick James Helbling Tom Maddalena

PROGRAM TEAM

Program Sponsors Stephen Murphy Arnim Dontes

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