

Subawards: Sense and Sensibility

Carrie Chesbro, Stanford University Beth Kingsley, Yale University Robert Prentiss, Yale University

Housekeeping: Q&A





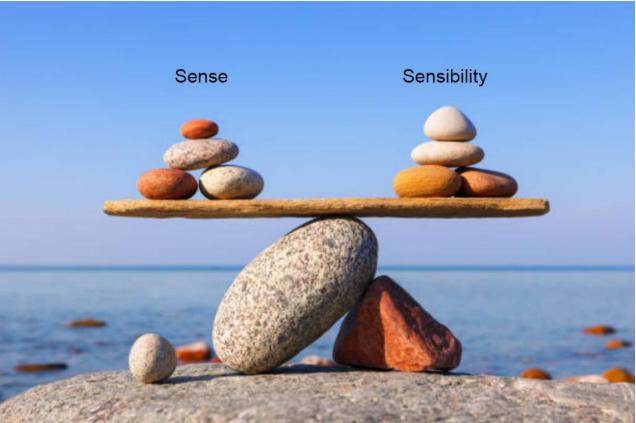
Learning Objectives

Participants will:

- 1. Learn the Uniform Guidance requirements related to subwards
- 2. Discover the standard monitoring practices throughout the subaward lifecycle
- 3. Investigate tools, tricks and best practices for maintaining a balanced approach to compliance and collaboration



The Fulcrum



Picture without text found at https://www.istockphoto.com/photos/balance



Why Subrecipient Monitoring: The Sense

Privity of contract

2 CFR 200.331-333



Picture found at: https://www.vox.com/culture/2017/7/15/1 5955872/movie-of-week-sensesensibility-jane-austen



Why Subrecipient Monitoring: The Sensibility

Network of organizations both issuing and receiving subawards, supporting a community of collaborative research

Risk-based approach



Plcture found at: https://www.vox.com/cultu re/2017/7/15/15955872/m ovie-of-week-sensesensibility-jane-austen



Sense and Sensibility: Pre-award Considerations



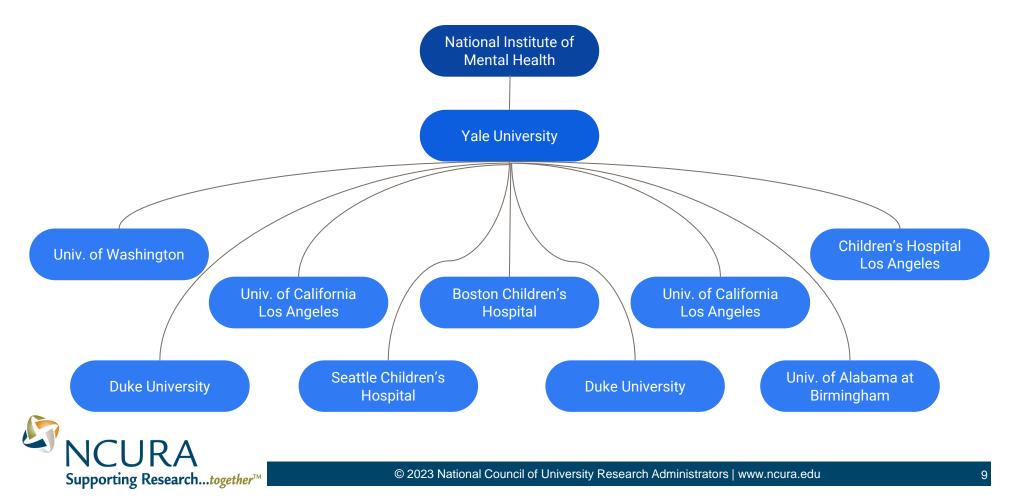
Definitions... the start of it all

Pass-through Entity (PTE)	Recipient that provides a subaward to a subrecipient
Subaward	Award to carry out part of a Federal award
Subrecipient	Entity that receives a subaward
Contract (Vendor Agreement)	Agreement used to purchase property or services
Contractor (Vendor)	Entity that receives a contract

Found at: https://www.ecfr.gov/current/title-2/subtitle-A/chapter-II/part-200/subpart-A/subject-group-ECFR2a6a0087862fd2c/section-200.1



The Autism Biomarkers Consortium for Clinical Trials



Subrecipient vs. Contractor

Subrecipients typically

Have performance measured against Federal program objectives

Have programmatic decision-making autonomy

Will be able to publish findings from the project independently

Contractors typically

Provide goods or services ancillary to the project

Provide goods and services within normal business operations and to many different purchasers

Normally operate in a competitive environment



Judgment



In determining whether an agreement between a pass-through entity and another non-Federal entity casts the latter as a subrecipient or a contractor, the substance of the relationship is more important than the form of the agreement.

Why does this matter?

- Budget impact
- Sponsor approval
- Procurement process
- Subrecipient monitoring requirements



Subaward Sea Monsters



By Barry Peters - Flickr, CC BY 2.0, https://commons.wikimedia.org/w/index.php?curid=12563716



Mythical Sea Monsters?





Leviathan by sandara on DeviantArt

Pre-award: Subrecipient Documentation

Required documents: Depends on PTE (Sensibility)

Sense:

- Statement of Work
- Budget
- Subrecipient Information Form



Plcture found at: <u>https://www.vox.com/culture/2017/7/15/15955872/movie-of-week-sense-sensibility-jane-austen</u>



Pre-award Consideration: which payment method?

Cost reimbursable

Suitable when the work to be performed cannot be described in highly quantitative terms or when neither party to the subcontract can estimate its cost with confidence.

Fixed Price

Based on milestones or deliverables. Suitable when the services or goods can be adequately described and later measured in unambiguous terms.

Found at: https://osp.vt.edu/researchers/award-life-cycle/subawards.html



Pre-award Sense and Sensibility: Facilities & Administrative Costs

Sense: Budgeting

Sensibility: Level of confirmation



Picture found at: https://www.vox.com/culture/2017/7/15/15955872/movie-of-week-sense-sensibility-jane-austen



Pre-award Sense and Sensibility: Conflict of Interest

Sense: Sponsor requirements

Sensibility: Level of confirmation



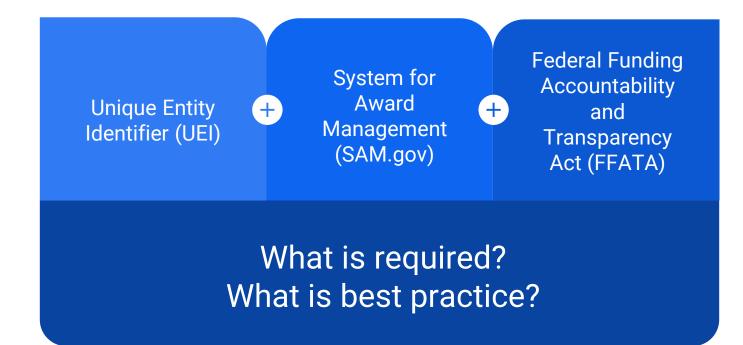
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Sense and Sensibility: Award Considerations



Award Sense and Sensibility: Data Elements





Risk Assessment Sense

- Pass-through entities must "evaluate each subrecipient's risk of noncompliance with Federal statutes, regulations, and the terms and conditions of the subaward . . ." (2 CFR 200.332)
- The exact method of risk assessment is left up to the pass-through entity
- Documentation is paramount



Risk Assessment Sensibility: Common Practices

- Risk assessment of non-federal subawards
- Annual risk assessment
- Use of a scored system with thresholds to determine risk pools



Risk Assessment Resources

Resource	Website	Information
Federal Audit Clearinghouse	facweb.census.gov fac.gov (starting Oct. 2023)	Single audit reports for domestic non- profit organizations
USAspending Recipient Profile	usaspending.gov/recipient	Federal funds awarded by agencies and PTEs
System for Award Management	sam.gov	Organization age, type, exclusions, performance data (formerly FAPIIS)
US State Department Travel Advisories	travel.state.gov	Detailed travel advisories by country
Corruptions Perceptions Index	transparency.org	Report on perceived levels of public sector corruption



Limitations

- Initial risk assessments tend to be accurate in general, but not always precise in every individual situation. It is important to leave room for professional judgment.
- Some risks are impossible to know at the start of the project. They only become apparent during the performance.





Primary Risk Factors

- Does the subrecipient <u>not</u> receive a routine audit (the Single Audit) that evaluates their internal controls related to compliance on federal awards?
- Is the subrecipient located outside of the United States?



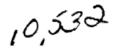
Risk Mitigation

- Additional terms and conditions, which must be reevaluated and removed per 2 CFR 200.208
- Desk reviews
- Guidance and checklists for subrecipients and PTE administrators
- Site visits and site "visits"



Origins of the Single Audit

BY THE COMPTROLLER GENERAL Report To The Congress OF THE UNITED STATES



Grant Auditing: A Maze Of Inconsistency, Gaps, And Duplication That Needs Overhauling



Section I - Summary of Auditor's Results

Financial Statements

URA Supporting Research...together™

Type of auditor's report issued:	Unmodified	
Internal control over financial reporting:		
 Material weakness(es) identified? 	Yes	X No
 Significant deficiency(ies) identified that are not considered to be material weaknesses? 	Yes	X None reported
Noncompliance material to financial statements noted?	Yes	X None reported
Federal Awards		
Internal control over major programs:		
 Material weakness(es) identified? 	Yes	XNo
 Significant deficiency(ies) identified that are not considered to be material weaknesses? 	X Yes	None reported
Any audit findings disclosed that are required to be reported in accordance with Section 2 CFR 200.516(a)?	X Yes	No
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Audit Review

PTEs must do the following with subrecipients subject to the single audit:

- Ensure that their single audit is complete, and posted in the Federal Audit Clearinghouse, nine months after the end of their fiscal year
- Review the single audit, looking for findings that involve funding from the PTE
- Issue a management decision when both of the following are true:
 - The subrecipient has findings involving funding from the PTE
 - The findings are not cross-cutting, i.e. they do not involve funding from sources other than the PTE



Serious Findings



2020-005 Breakdown of Overall Internal Control Environment.

Condition and Criteria: During the course of the audit, we noted the documented policies and procedures over cash transfers, credit card purchases, administrative budget, billings and cash drawdowns were not followed.

Persistent Findings

2021-103 Equipment and Real Property Management

The University did not maintain accurate and complete property records for 6 (9 percent) of 64 equipment items tested.

Repeat Finding: 2018-109, 2015-134, 2014-155, 2013-176, 13-161, and 12-170



Financial Questionnaires

- The single audit provides a routine, independent evaluation of an organization's internal controls related to compliance on federal awards
- For organizations not subject to the single audit, PTEs may ask subrecipients about their internal controls directly, using a detailed financial questionnaire
- Organizations subject to the single audit should <u>not</u> be asked to complete financial questionnaires



International Subawards: Added Risks

Not subject to Single Audit (typically)

Different (and added) governing laws and regulations

Language barriers / Cultural norms

Currency conversion

Invoice confusion

Export Controls



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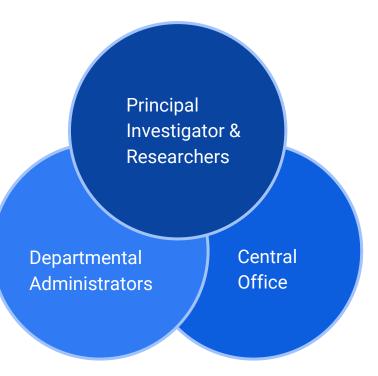


Sense and Sensibility: Post-Award Considerations



Shared Responsibilities

PTEs must monitor the activities of the subrecipient as necessary to ensure that the subaward is used for authorized purposes, in compliance with Federal statutes, regulations, and the terms and conditions of the subaward; and that subaward performance goals are achieved.





Subrecipient Invoicing: Sense

Invoice review is a primary element of oversight for all subawards

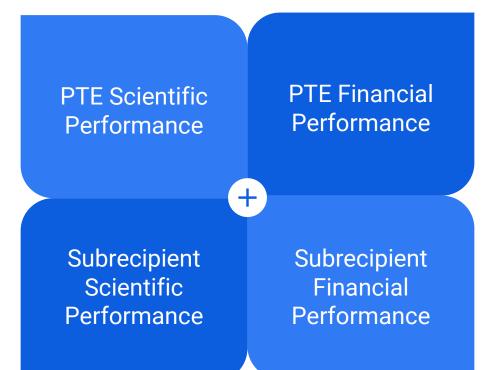
The required elements of that review are designed to maintain compliance and avoid unpleasant surprises at the end of the subaward



Picture found at: https://www.vox.com/culture/2 017/7/15/15955872/movie-ofweek-sense-sensibility-janeausten



Sensibility: keeping everything in sync





The Sense of Invoice Review





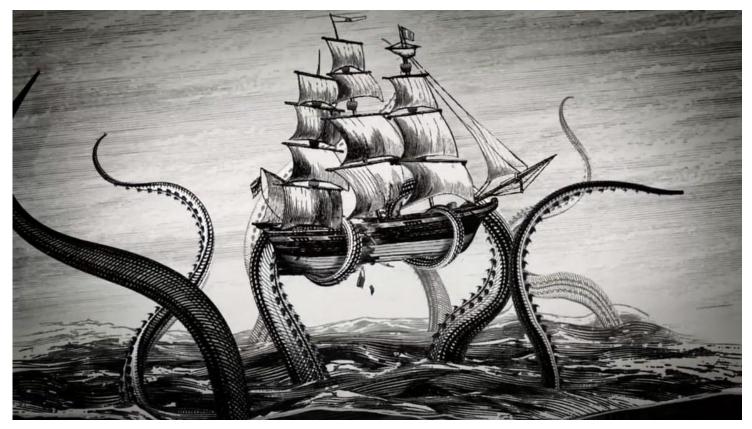
Underlying Problems

- Advance payments disguised as cost-reimbursable invoices
- Unusually large amounts, or negative amounts, that may indicate cost transfers
- Costs in categories requiring prior approval
- Late invoices outside of contract parameters





Subaward Reporting & Closeout





Additional Resources



2 CFR 200 **FDP** Agreement Templates FDP Expanded Clearinghouse NCURA: YouTube Tuesdays, N-Mag, Webinars **CITI** Training



Code of Federal Regulations (ecfr.gov)

Section	Contents
2 CFR 200.331	Subrecipient and contractor determinations
2 CFR 200.332	 Requirement for pass-through entities Required Elements Risk Assessment Audit Review
2 CFR 200.333	Fixed amount subawards
2 CFR 200.208	Specific Conditions
2 CFR 25.300	Requirement for recipients to ensure subrecipients have a unique entity identifier



Contact



Carrie Chesbro	Assistant Director, Subawards & Subrecipient Monitoring	Stanford University	chesbro@stanford.edu
Beth Kingsley	Associate Director, Subaward Management	Yale University	elizabeth.r.kingsley@yale.edu
Robert Prentiss	Senior Financial Analyst	Yale University	robert.prentiss@yale.edu

