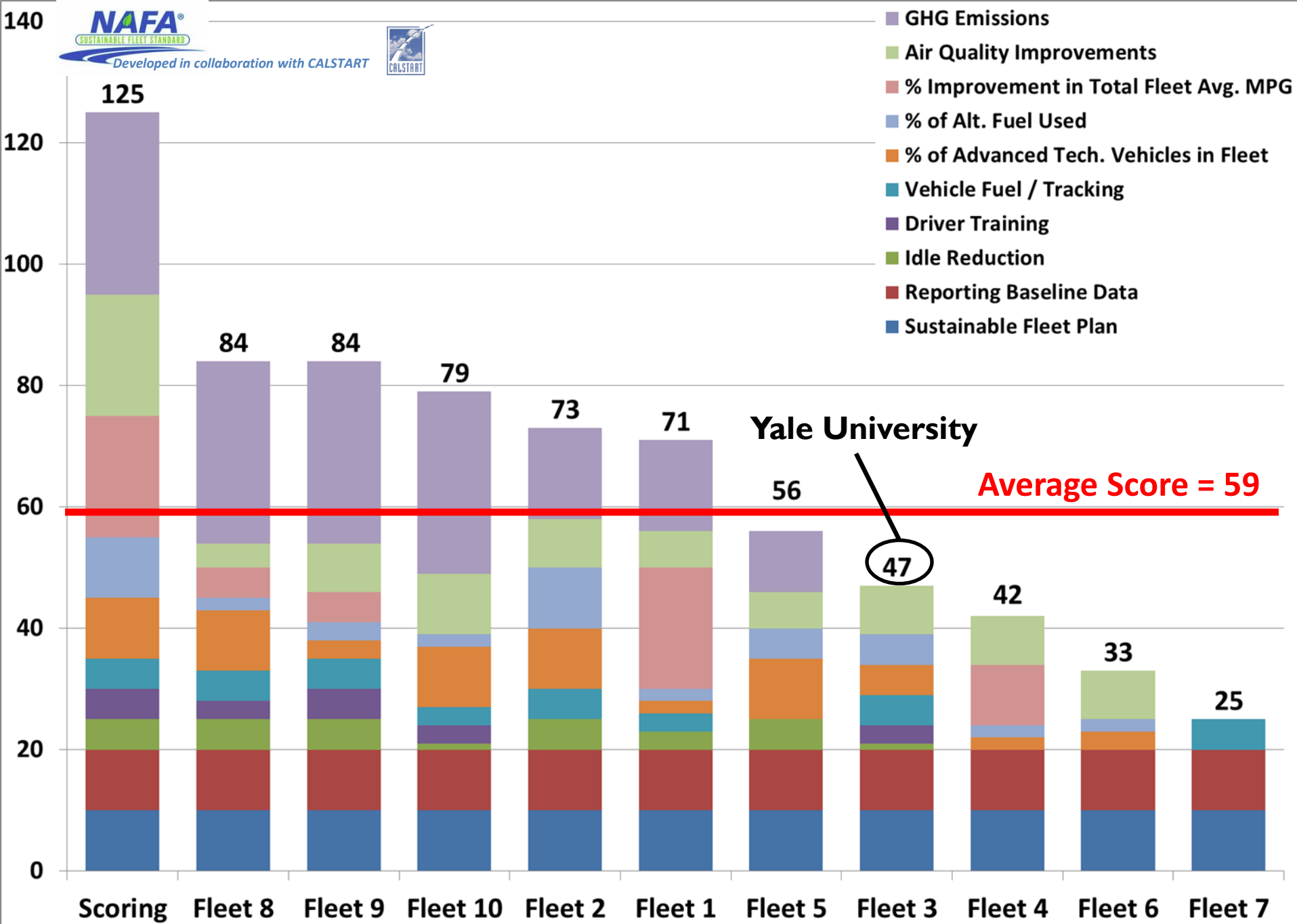


- Sustainable Fleet Plan: **10/10 (not sufficient)**

While we accepted your submission for the purposes of the beta testing, the documentation would not be considered adequate once the formal program is operational – please see the new guidelines.

- Reporting Baseline Data: **10/10**
- Idle Reduction: **1/5**
- Driver Training: **3/5**
- Vehicle Fuel / Tracking: **5/5**
- % of Advanced Tech Vehicles in Fleet: **5/10**
- % of Alt Fuel Used: **5/10**
- % Improvement in Total Fleet – Avg. MPG: **0/20**
- Air Quality Improvements: : **8/20**
- GHG Emissions: **0/30**

- GHG Emissions
- Air Quality Improvements
- % Improvement in Total Fleet Avg. MPG
- % of Alt. Fuel Used
- % of Advanced Tech. Vehicles in Fleet
- Vehicle Fuel / Tracking
- Driver Training
- Idle Reduction
- Reporting Baseline Data
- Sustainable Fleet Plan



Other Metrics

- Percentage of advanced technology vehicles in fleet = **14.0%**
- Percentage of alternative fuel consumed = **13.2%**
- Percentage improvement in avg. fleet fuel economy = **-11.4%**
- Total GHG emissions in reporting year = **3,392 metric tons**
- Percentage reduction in GHG emissions = **+19.1%**

Sustainable Fleet Plan Elements

- **Basic Elements:**

- Establish sustainability as a fleet management goal
- Develop a dedicated budget for sustainability goals
- Develop sustainability metrics (establish a baseline with % reductions in given time period – 3 to 5 years)
 - Include standardized best practices to achieve reductions
- Establish measuring mechanisms (monitoring tools/analytics) to track, benchmark, and report on fleet fuel consumption
- Develop a process for annual review of sustainable fleet plan and policy

- **Further Elements:**

- Create a Green Fleet Implementation Team or stated commitment to sustainability goals from Executives
 - Plus a procedure for the team to review and evaluate all vehicle acquisitions for green fleet compliance (including reasons for exemptions) – and to review annual fuel usage data
- Acquire new vehicles that provide the best available net reduction in vehicle fleet emissions, after calculating total lifecycle economics
- Optimize overall fleet size by eliminating underutilized vehicles.